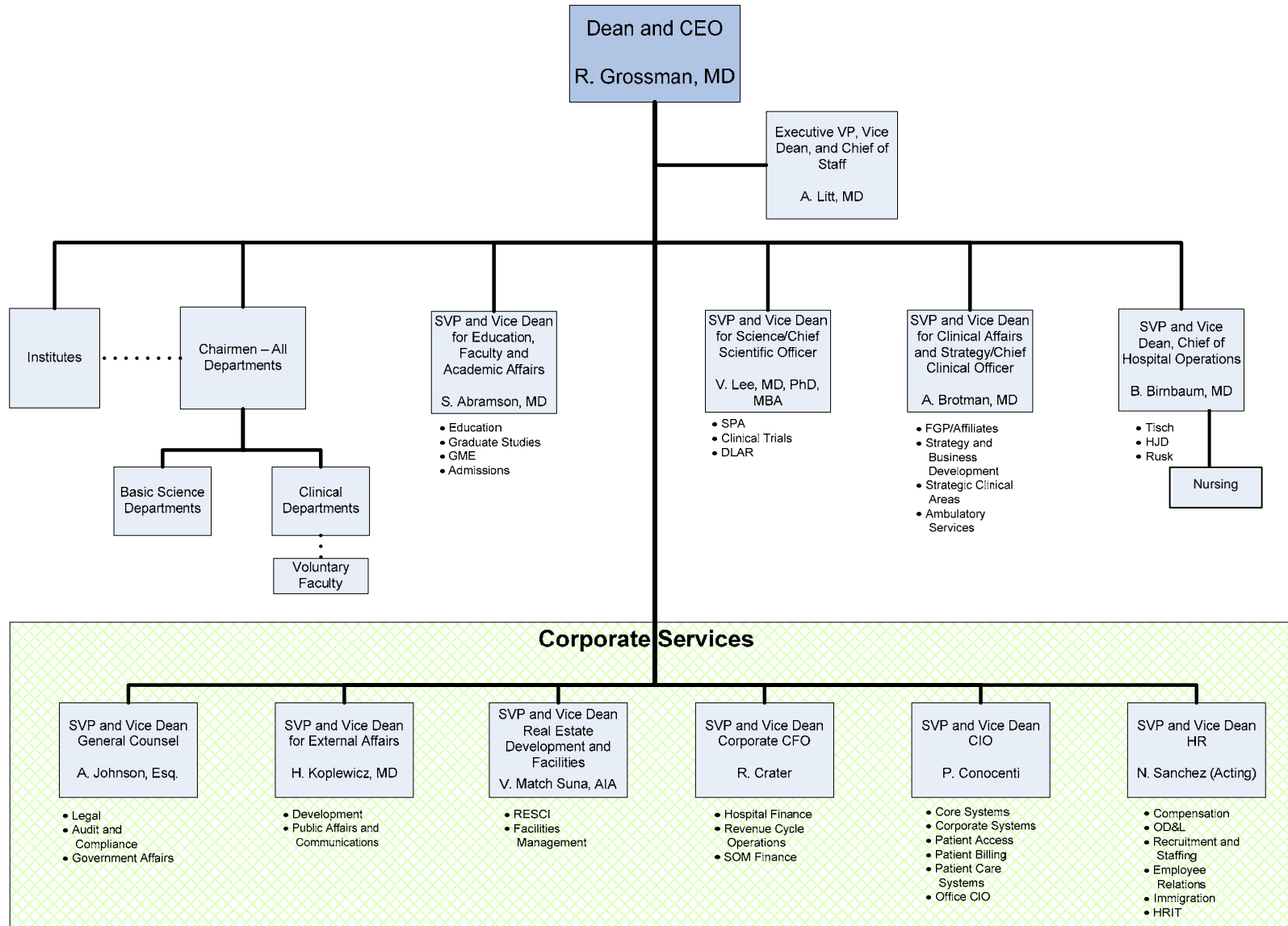


# NYU Medical Center Structure



## NYU Medical Center Senior Leadership Team

**Dr. Andrew W. Litt**, Executive Vice President and Vice Dean, Chief of Staff, was previously Vice Chair for Financial Affairs in the Department of Radiology. He was significantly responsible for the fantastic economic success of the department, tripling its revenues over the last six years. He also substantially grew the scope and size of the radiology clinical practice by improving its marketing and service, and adding multiple additional imaging sites. Dr. Litt also has extensive experience in the managed care and health policy arenas, negotiating all of the department's managed care contracts over the last 10 years and developing new programs with the payors. He was the department's leader in the negotiation of the strategic alliance with Siemens Medical Solutions, a complex, highly successful relationship that has brought and will continue to bring substantial value to NYU Medical Center.

Dr. Litt has played an important role in radiology socioeconomic policy development on the national scale. For the last ten years, he has served on the Executive Committee of the American Society of Neuroradiology and as a member of the society's Clinical Practice Committee. He has been the society's delegate to the American Medical Association House of Delegates for over 10 years where he was active in addressing crucial issues in healthcare, from developing coherent scientific policy, to creating fundamental educational principles, to tackling the economic problems that threaten the health system in general and academic medicine in particular. A Fellow of the American College of Radiology, he also has served on multiple national committees for that organization and the Radiological Society of North America.

Dr. Litt was a *magna cum laude* graduate of Brown University and a member of the *Phi Beta Kappa* Honors Society. He has been at NYU Medical Center for 28 years, as a medical student, intern, resident, fellow and attending. He has served as a member of the Executive Committee of the Attending Association since 1998. He is a member of NYU's *Alpha Omega Alpha* honor society and is a Fellow of the American College of Radiology.

Dr. Litt has an extensive research background in neuroradiology and was the first to compare magnetic resonance angiography of the extracranial carotid arteries with conventional catheter angiography. A former Associate Editor of *Radiology*, he has also written in the field of health policy and magnetic resonance imaging techniques.

**Dr. Steven Abramson**, Senior Vice President and Vice Dean for Education, Faculty and Academic Affairs, is Professor of Medicine and Pathology and Director of the Division of Rheumatology. Dr. Abramson has previously served in the Dean's Office as Associate Dean for Curriculum, Vice Dean for Medical Education and Associate Dean for Clinical Research. As Vice Dean for Medical Education, Dr. Abramson led the Task Force on Curriculum Reform, which resulted in the implementation of *Curriculum 2001* at the School of Medicine.

*A summa cum laude, Phi Beta Kappa* graduate of Dartmouth College, Dr. Abramson earned his M.D. from Harvard Medical School, and was elected to the *Alpha Omega Alpha* honor society. He arrived at NYU Medical Center and Bellevue Hospital for his internship in 1974 and later served as Chief Resident in Medicine. With training in Rheumatology, Dr. Abramson joined the NYU faculty in 1979 and rose to the rank of Professor in 1996.

In addition to his role in medical education, Dr. Abramson has experience in both basic science and clinical research in the field of inflammation and arthritis, and has published more than 200 papers on these and related topics. He is a co-Editor of the journal *Arthritis & Rheumatism*, a former member of the Rheumatology Board of the American Board of Internal Medicine (ABIM), President of the Osteoarthritis Research Society International (OARSI) and former chairman of the Arthritis Advisory Committee of the Food and Drug Administration (FDA). Dr. Abramson was recently named by the American College of Rheumatology (ACR) Board of Directors as Chair of the newly formed ACR-FDA Drug Safety Committee.

**Dr. Bernard A. Birnbaum**, Senior Vice President and Vice Dean, Chief of Hospital Operations, was previously Vice-Chair of Clinical Affairs and Operations, and Chief of Service of the Department of Radiology. A practicing abdominal radiologist and CT expert, Dr. Birnbaum is a Fellow of the Society of Computed Body Tomography and Magnetic Resonance and recipient of this society's prestigious Hounsfield Award for his research on CT reconstruction algorithms. Dr. Birnbaum is a former Associate Editor of *Radiology*, the premier imaging journal, and has authored over 80 peer-reviewed research publications, reviews and chapters, and the textbook, *Clinical Imaging of the Small Intestine*. During his six-year tenure as Vice Chair, he was responsible for radiology clinical operations and workflow enhancement, faculty recruitment and credentialing, policy development and implementation, quality improvement and compliance, and oversight of the department's strategic planning initiatives.

Dr. Birnbaum also previously held the position of Vice Chair of the Executive Committee of the Medical Board of NYU Hospitals Center, actively serving on many patient care, clinical safety and operational steering committees. He has served as Co-Chair of the Service Standards Campaign and Oversight Committee since 2003. He is a passionate advocate of professional learning and development, and is the program director and physician leader of NYU Medical Center's Physician Leadership Development Program. Dr. Birnbaum co-chairs the PACS (Picture Archiving and Communications System) Steering Committee and was responsible for overseeing the successful installation and deployment of PACS throughout the institution.

Dr. Birnbaum received his B.A. in biology, *Phi Beta Kappa*, from Brown University, and his M.D. from the NYU School of Medicine in 1983, where he was elected to *Alpha Omega Alpha*. He completed his medicine internship at New York Hospital in 1984, and his radiology residency and abdominal imaging fellowship at NYU from 1984 to 1988. He was a member of the NYU Department of Radiology faculty from 1988 until 1993,

when he left to become the Chief of Computed Tomography at the Hospital of the University of Pennsylvania. He returned to NYU in 2001 to assume his prior role in Radiology.

**Dr. Andrew W. Brotman**, Senior Vice President and Vice Dean for Clinical Affairs and Strategy, Chief Clinical Officer, was previously Vice Dean of Clinical and Hospital Affairs for the NYU School of Medicine and Senior Vice President for the NYU Hospitals Center. In these roles, he led the Faculty Group Practice, managed our partnerships with affiliate hospitals, and managed our faculty office complex. He is the Executive Sponsor of the Oncology Service Line at the Hospital, and played a significant role in the opening and ongoing operation of the Clinical Cancer Center. He also leads the Cardiac and Vascular Service Lines of NYU Hospital. Dr. Brotman is also a Professor of Psychiatry at the NYU School of Medicine. He has been at NYU since 1999 and was instrumental in leading the development of an infrastructure to manage the clinical enterprise over a period of significant growth.

Prior to NYU, Dr. Brotman was Senior Vice President and Chief Operating Officer for physician practice management and network development for CareGroup in Boston. In that position, he was responsible for the operations of employed physician practices, and was one of the founders of the managed care organization known as the Physicians Services Network (PSN). Dr. Brotman was also the Chief of Psychiatry at Beth Israel Deaconess Medical Center, and prior to that was Chief of Psychiatry at the Deaconess Hospital, where he also served as President of the Medical Staff and ultimately as Medical Director of Pathway Health, a four-hospital network. He served as interim President of Mt. Auburn Hospital in 1998.

Dr. Brotman did his psychiatry residency at Massachusetts General Hospital beginning in 1981 and had increasing levels of responsibility at that institution until 1991, when he went to the Deaconess. He spent much of his time at Mass General in a public, private partnership with the State, serving as Director of Public Psychiatry for Mass General and ultimately as Clinical Director of the Eric Lindemann Mental Health Center.

He is on the editorial boards of several journals and has over 80 publications to his credit.

**Dr. Harold S. Koplewicz**, Senior Vice President and Vice Dean for External Affairs, is one of America's leading child and adolescent psychiatrists, and is the founder of the New York University Child Study Center and the first Chairman of the Department of Child and Adolescent Psychiatry. Founded in 1998, under Dr. Koplewicz's direction the Child Study Center has experienced extraordinary growth and now has 200 faculty members and staff, an annual operating budget of over \$20 million and a research grants portfolio in excess of \$46 million.

Dr. Koplewicz is also the Arnold and Debbie Simon Professor and Chairman, Department of Child and Adolescent Psychiatry; as well as Professor of Pediatrics. In

addition, he is the Director of the Division of Child and Adolescent Psychiatry at Bellevue Hospital. In May of 2006, Dr. Koplewicz was appointed the Executive Director of the Nathan S. Kline Institute for Psychiatric Research (NKI) and is responsible for designing and staffing a new \$35 million Rockland Children's Psychiatric Center as a state-of-the-art children's psychiatric inpatient hospital, in affiliation with the Child Study Center and Nathan Kline.

In the process of building the Child Study Center, Dr. Koplewicz has been a frequent spokesman for the Child Study Center, NYU, and the field as a whole, and has extensive experience with the national media. Dr. Koplewicz also established a Board of Directors at the Child Study Center with concerned parents, child advocates and philanthropists from across the United States. Today the Child Study Center board includes some of the most prominent business leaders in America, and with their enthusiasm and support Dr. Koplewicz has raised over \$110 million since 1997.

Dr. Koplewicz is a graduate of the Albert Einstein College of Medicine, completed a year in pediatrics at Jacobi Hospital, was a general psychiatry resident at Cornell, trained in child and adolescent psychiatry and child psychopharmacology research at Columbia, and was the chief of Child and Adolescent Psychiatry at Long Island Jewish before his arrival at NYU.

Dr. Koplewicz is the author of more than 65 peer-reviewed articles and chapters on child and adolescent psychiatry, and several books, including the textbook *Depression in Children and Adolescents* (Hardwood, 1993); *It's Nobody's Fault: New Hope and Help for Difficult Children and their Parents* (Times Books/Random House, 1996), which received the Parent's Choice Award and was a "Books for a Better Life" finalist; *Childhood Revealed: Art Expressing Pain, Discovery & Hope* (Harry Abrams, Inc., 1999); and his most recent work on adolescent depression, *More Than Moody: Recognizing and Treating Adolescent Depression* (Putnam, 2002). Since 1997, Dr. Koplewicz has been the Editor-in-Chief of the *Journal of Child and Adolescent Psychopharmacology*.

**Dr. Vivian S. Lee**, Senior Vice President and Vice Dean for Science, Chief Scientific Officer, was previously Vice-Chair for Research in the Department of Radiology and is a Professor of Physiology and Neuroscience. A practicing MRI radiologist, Dr. Lee is currently principal investigator for two NIH R01 grants and co-investigator on several other NIH grants. She serves as a charter member of the Medical Imaging NIH study section as well as occasionally on NIDDK and NIBIB study sections. She is a Fellow and President-Elect of the International Society for Magnetic Resonance in Medicine (ISMRM). On the editorial boards of leading journals in imaging, Dr. Lee has authored over 100 peer-reviewed research publications, and a recent textbook, *Cardiovascular MRI: Physical Principles to Practical Protocols* (Lippincott, 2006). During her five-year tenure as Vice-Chair for Research, she oversaw the creation of a research administration and infrastructure in Radiology to support research productivity and external funding success through mentorship, seed grants, and fostering of intra- and inter-departmental

collaborations. Under her stewardship, NYU Radiology, which was unranked seven years ago, is now in the top-tier of NIH research funding, with an active corps of clinical researchers, 20 dedicated research scientists and over 60 full-time research personnel.

Dr. Lee's research focuses on the development of quantitative functional MRI for the improved understanding of physiology and disease. Her multidisciplinary team of faculty collaborators, graduate students, and post-doctoral fellows has expertise in physics, mathematics, statistics, engineering, computer science and image analysis, and works closely with nephrologists, transplant surgeons, pathologists, and vascular surgeons. Much of the NIH-funded work has centered on developing methods for quantifying gadolinium tracer kinetics through the kidney and the measurement and modeling of renal function. Clinical applications include the improved diagnosis of renovascular disease and the noninvasive diagnosis of causes of acute renal transplant dysfunction. More recently, her group has begun to develop and apply similar imaging and modeling techniques to quantitative cancer imaging.

Dr. Lee graduated from Harvard-Radcliffe in three years and was awarded a Rhodes Scholarship to study at Oxford University, where she received a doctorate in medical engineering. Returning to Harvard Medical School, she earned her M.D. with honors and then, following an internship in General Surgery at Duke, completed her residency in Diagnostic Radiology there, where she also served as Chief Resident. She joined NYU as a fellow in Body and Cardiovascular MRI and Thoracic Imaging and became a member of the faculty in 1998. A member of *Alpha Omega Alpha*, in 2001 she received NYU's Orloff Award for research. Dr. Lee completed an M.B.A. at NYU's Stern School of Business in 2006. She was among *Crain's New York Business* magazine's "40 Under 40: New York's Rising Stars."

**Vicki Match Suna**, Senior Vice President and Vice Dean for Real Estate Development and Facilities, joined New York University Medical Center in 1994. In her previous role as Vice Dean and Senior Vice President for Real Estate & Strategic Capital Initiatives, Ms. Match Suna was responsible for strategic capital planning for NYU Medical Center including all initiatives within the NYU School of Medicine and NYU Hospitals Center.

Ms. Match Suna's responsibilities included the development and management of the Real Estate Portfolio including both commercial and residential properties, owned and leased by NYU School of Medicine, NYU Hospitals Center and the Hospital for Joint Diseases. She oversees the Divisions of Real Estate, Housing Services, Space Planning & Management and Capital Project Services for Planning and Design. Additionally, she directed leasing, acquisitions, and management of the entire off-campus real estate portfolio and is responsible for the space management of over 3.6 million square feet of mixed-use space. As Project Executive, Ms. Match Suna oversaw the development of the award-winning Joel & Joan Smilow Research Center.

Ms. Match Suna is a Registered Architect and a member of the American Institute of Architects (AIA). She served as a Commissioner on the NYC Landmarks Preservation

Commission for 15 years and was recently selected by Mayor Michael Bloomberg to serve on the Board of the New York City Economic Development Corporation. She is a member of the New York Society of Health Planning (NYSHPP) and a member of the Association of American Medical Colleges (AAMC), where she served on the Group on Institutional Planning (GIP) and the professional development committee. She is also an Advisory Board Member for the Louis Armstrong House of Archives and the Governors Island Preservation & Education Corporation. She was an honoree of the NYC Commission on the Status of Women and the recipient of the Art Trek Award from the Queens Council on the Arts.

Prior to joining NYU Medical Center, Ms. Match Suna was an Associate Partner at Lee Harris Pomeroy Associates. Her previous experience includes directing the NYC office of Payette Associates, and positions at Ellerbe Architects & Engineers, SMP Architects and Perkins & Will. She holds a Masters Degree in Architecture from Washington University in St. Louis, Missouri.

**Paul Conocenti**, Senior Vice President and Vice Dean, Chief Information Officer, will retain his current titles and responsibilities for all information technology activities for the Medical Center. Mr. Conocenti has already begun the effort to integrate information technology operations for the Hospitals Center and the Medical School, which this reorganization will facilitate. In addition, Mr. Conocenti is the chair of the Technical Sub-Committee of the New York Clinical Information Exchange (NYCLIX), a regional health information organization that serves the hospitals of the New York City area.

Mr. Conocenti is an experienced information technology executive with over 30 years of information technology and management experience. Prior to becoming CIO of the NYU Medical Center, Mr. Conocenti headed all hospital system activities for NYU Hospitals Center and the former Mount Sinai NYU Health System, an integrated delivery system comprised of six hospitals (Mount Sinai Medical Center, NYU Medical Center, Rusk Institute, Hospital for Joint Disease, NYU Downtown Hospital, and Mount Sinai Queens Hospital), various care-continuum businesses including Ambulatory Clinic Services, Ambulatory Surgery Centers, Ambulatory Cancer Centers, Ambulatory Rehab Centers, Home Care, Faculty Practices, and an MSO of over 800 physicians. The separation of Mount Sinai NYU Health System resulted in the outsourcing of many IT functions, the equitable division of IT components to support the resulting independent entities, and the creation of an enterprise IT group for NYU Hospitals Center.

Prior to his tenure in the healthcare industry, Mr. Conocenti spent 25 years in the financial sector. He previously held positions as the Global Head of Risk Management Systems at Credit Suisse First Boston, Deutsche Bank, and Citibank. He also served as Chief Architect for the development, implementation and maintenance of new information systems at both Citibank and Merrill Lynch. Mr. Conocenti earned an M.B.A. in Information Systems and Operation Research at the State University of New York at Albany.

**Richard R. Crater**, Senior Vice President and Vice Dean, Corporate Chief Financial Officer, will retain his current responsibilities overseeing the financial operations of both the Hospitals Center and the Medical School, while working to fully integrate them. Mr. Crater joined NYU in 1999 as Chief Financial Officer of the NYU School of Medicine and presided over the separation of the Medical School's financial systems from the Hospitals Center to enable the merger with Mount Sinai Hospital. Mr. Crater helped develop the first multi-year financial planning document that ultimately led the University to approve construction of a new research facility as well as significant faculty and staff recruitments. In 2001, Mr. Crater was asked to oversee the financial separation of NYU Hospitals Center from Mount Sinai Hospital including the separation of debt obligations, and to establish an independent finance department for the hospitals. In recent years, Mr. Crater has successfully restructured NYU Hospital's debt and secured an upgrade in its credit rating, thus substantially reducing cost of NYU Hospital's outstanding debt. Mr. Crater, working with Morgan Stanley, also presided over the largest sale to date of royalty rights by a University, securing \$650M for the further development of the NYU School of Medicine.

Mr. Crater began his career at the Massachusetts General Hospital (MGH) in 1979 as Director of Budgets and Cost Accounting. He was appointed Chief Financial Officer in 1986, and in 1989 became Vice President for Finance of MGH, the McLean Hospital and the Spaulding Rehabilitation Hospital, all part of MGH. Mr. Crater became Chief Operating Officer in 1992. In 1993, Mr. Crater was a key player in the formation of the Partners Health Care System, the merger of Massachusetts General Hospital and Brigham and Women's Hospital, and the formation of Partners Community Health Care Incorporated, Partners' community physician organization. Within Partners, Mr. Crater served as CEO of MGH and also as Executive Vice President of Partners. He left in 1998 to join The Bristol Group, a Boston-based healthcare consulting group as a Principal, where he served for a year before joining NYU Medical Center

Mr. Crater received his B.A. from Duke University and holds an M.B.A. from Boston University. He also attended the Harvard Business School's Advanced Management/International Management Program for three months in 1996.

**Annette Johnson**, Senior Vice President and Vice Dean General Counsel, will retain her current titles and responsibilities. Ms. Johnson joined the NYU Office of Legal Counsel in 1981, serving as counsel to NYU and NYU Medical Center prior to the combination with Mt. Sinai and thereafter, as Senior Counsel for NYU School of Medicine. She was appointed Senior Vice President and General Counsel for NYU Hospitals Center in October 2001. As the chief legal officer for the School and the Hospital, Ms. Johnson has been responsible for all legal matters concerning NYU Medical Center and has developed its Office of Legal Counsel, which now includes four Associate General Counsel. She has been involved in the major legal events that mark the Medical Center's history: the affiliation with the Hospital for Joint Diseases, the affiliation and disaffiliation with Downtown Hospital, the separation of the Hospital from NYU and the soon-to-be-effective reunion, the combination with Mount Sinai Hospital, and the

financings and governance changes that resulted in dissolution of that combination, the execution of the agreement under which Remicade was developed and the sale of the Remicade royalties.

In addition to her responsibilities in legal matters, Ms. Johnson provides leadership to the Office of Audit and Compliance, the Institutional Review Board, and the Office of Government Affairs, all of which report to her. Ms. Johnson established the Medical Center's Office of Audit and Compliance, hiring the first Medical Center Vice President for Audit and Compliance, and fostering this office's growth to a staff of fourteen providing comprehensive compliance training and support to both the School and Hospital. Under her leadership, the IRB staff was restructured, policies and processes were comprehensively revised to provide a researcher-friendly environment while continuing to protect human subjects, and the IRB is looking forward to accreditation by the end of this year. In the area of Government Affairs, the Medical Center has greatly expanded its activities and relationships with officials in policy and appropriations matters.

Ms. Johnson received her J.D. degree *summa cum laude* from the University of Toledo, where she was valedictorian. After graduating from law school, she held a faculty and administrative appointment at the University of Toledo College of Law and served in the New York State Office of the Attorney General prior to joining NYU.

**Nancy Sanchez**, Senior Vice President and Vice Dean for Human Resources (Acting), was previously Vice President for Total Compensation, Human Resources Department. Ms. Sanchez has over 25 years of experience at NYU Medical Center, having served in various leadership capacities throughout the Department of Human Resources. Her background includes work in compensation, benefits, employee relations, recruitment and human resources information technology. Ms. Sanchez partners with all levels within the organization to develop HR programs and initiatives to support managers while also fostering the development of faculty and staff within the organization.

Among her other efforts, Ms. Sanchez was responsible for: overseeing development of a desktop, web-based tool to provide critical human resource information to managers regarding their faculty and staff; development of an effective HR transition process for new faculty; development of a leadership educational program for managers on various human resource topics; development of a postdoctoral handbook to provide crucial information and establish new policies for this group of employees; overseeing development of creative and effective recruitment and retention strategies in the area of compensation, particularly for those positions in which critical shortages exist in the industry; creation of information resources on benefit plans and development of the flexible benefit program; and creation of a Criteria-Based Performance Management System to comply with the Joint Commission.

Ms. Sanchez also serves the Medical School by participating in key school-wide committees including faculty diversity, faculty benefits and tenure, tenure-based salary

review, and a multidisciplinary approach to facilitate the recruitment of new faculty, among others. Ms. Sanchez holds a Master of Science in Industrial and Labor Relations from the Baruch/Cornell Program.

**Dr. Robert A. Press**, Chief Medical Officer, was previously Medical Director of Care Management at NYU, and served as Physician Director of Clinical Resource Utilization at NYU Hospitals Center from 2002-2006. He has been a member of the NYU Department of Medicine, Division of Infectious Diseases, since 1978, and is now a Clinical Associate Professor. He is a diplomate of the American Board of Internal Medicine and is board certified in internal medicine and infectious diseases. Dr. Press serves on numerous committees at NYU Medical Center and chairs the Antibiotic Subcommittee of the Pharmacy and Therapeutics committee. He has also been President of the Association of Physicians & Surgeons of University & Bellevue Hospitals since 2001.

Dr. Press is a past Councilor and Vice President of the New York Society of Infectious Diseases, and is currently the President of this organization. He has served on the Board of Governors of the NYU School of Medicine Alumni Association for many years, and was President of the Alumni Association from 2005-2006.

Dr. Press attended Princeton University, where he graduated *magna cum laude* with an A.B. degree in Biochemistry in 1967. Dr. Press received a medical degree and a Ph.D. in Microbiology from New York University School of Medicine, where he was President of the Class of 1971 and a member of *Alpha Omega Alpha*. He completed a medical internship and residency at Beth Israel Hospital in Boston, Massachusetts, and a senior residency at New York University–Bellevue Hospital. Subsequently he completed a fellowship in infectious diseases at Montefiore Hospital–Albert Einstein College of Medicine in the Bronx, New York.